The Selection of Representatives

is much more than voting for candidates. This is merely the final stage in selection. The first stage in selection is the nomination of candidates. Those who determine what candidates will run limit the range of choice of those who only vote. In actual practice, the choice of a voter may be so limited that he may not find on the ballot paper a single name opposite which he cares to place a cross. He may be limited to choosing between two or more unknown candidates, two or more weak candidates, or two or more undesirable candidates.

Any group desiring to control the destinies of Toronto, might well have for its motto: "If we select the Candidates, he who will may vote." Crying over spilt milk is a waste of time and emotional energy. No time or energy spent in ensuring the control of expenditures at the only time they can be controlled, i.e., before they are made, is wasted, even if immediate results are not obtained. Let us not be silent partners or proxy shareholders. The city's business is our business. Let us mind our own business!

EFFECTIVE CITIZEN CO-OPERATION

WHAT IS EVERYBODY'S BUSINESS SHOULD
BE EACH BODY'S BUSINESS

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CONTROL OF
CIVIC EXPENDITURE
THROUGH
CIVIC ELECTIONS

On the Second Day of January, 1922

Citizens of Toronto will Elect

A Mayor,
Twenty-four Aldermen,
Sixteen Members of the Board of Education
and
Eight Members of the Separate School Board

The Public Bodies to which these men and women are elected will supervise

A CURRENT EXPENDITURE OF

\$30,000,000.00

(More or less)

contributed in taxes or other payments for Civic Services, by some 150,000 taxpayers in the City,

and

A CAPITAL EXPENDITURE OF

\$25,000,000.00

(More or less)

raised by borrowing on the combined credit of the 150,000 taxpayers

These are important sums, and the selection of representatives to spend them efficiently and economically in procuring services for the citizens is a vital matter.

Questions for Civic Candidates

Have you ascertained the opinion of prospective civic candidates on the following matters of civic interest:

- The rigid observance of the Pay-as-yougo policy;
- 2. An earlier date for the passing of the estimates and the striking of the tax rate;
- The centralization of price-getting for all civic departments and "outside boards";
- The centralization of civic motor car administration;
- The civic minimum wage for unskilled labour;
- The financial relations of the City and the Hospitals;
- 7. The City's policy with regard to grants;
- The desirability of changing the date of holding the civic elections;
- 9. Whether or not it is in the interests of the citizens to authorize the City to enter into an agreement for the purchase of the assets and properties of the Toronto and Suburban Railway (Toronto to Guelph)—that portion of these lines without the City, to be operated under the Hydro-Radial Act;
- 10. Whether or not it is in the interests of the citizens to carry out the agreement with the Hydro-Electric Power Commission of Ontario for the construction

of the Radial Railway to Bowmanville, without the guarantee by the Ontario Government of the bonds of the Commission;

- Requiring all vehicles using the public streets after sundown to carry a light, or lights;
- The probability of receiving increased service from aldermen, through increasing the stipend to \$1,200 per year;
- The desirability of paying members of the Board of Education a stipend;
- The establishment of a civic reserve for working capital;
- 15. A Civic Planning Bureau, or Division;
- Reduction of the number of civic departments;
- 17. Decreasing the membership of the City Council:
- 18. The abolition of standing committees in the City Council and the assumption of their work by the Board of Control; and the reduction of the standing committees of the Board of Education to one;
- The abolition of wards and the election of members at large to the City Council and Board of Education.

The wording of these topics is not to be considered as indicating the opinions of the Bureau. They are listed here simply for the purpose of stimulating discussion.