### BUREAU OF MUNICIPAL RESEARCH

"TO PROMOTE THE MOVEMENT TOWARD EFFICIENT CITIZENSHIP"

137 WELLINGTON ST. W. TELEPHONE EL. 1904



TORONTO CANADA

Toronto's Citizens can control Toronto's affairs only through frequent, prompt, accurate and pertinent information with regard to Toronto's business.

WHITE PAPER No. 175

APRIL 14, 1932

# The 1932 Budget Estimates

OI

## Current Revenues and Expenditures

for the

### City of Toronto

Story No. 1

The total estimated **net** revenue from which the 1932 appropriations have been made is \$36,501,364, compared with the 1931 figure of

\$36,343,228 and the 1930 figure of \$33,767,365

In February 1933 we shall know whether \$36,501,364 will be sufficient to cover the actual expenditures of the year. As for example no provision was made for 1932 "Exchange," for which a supplementary appropriation of \$175,000 has already been made, and only \$400,000 was appropriated for "Cost of Relief to unemployed citizens," upon which account \$889,646 (approximately) was spent last year, it would appear that the estimates were not based on probable expenditures throughout. If this were done intentionally or consciously, the city budgeted for a deficit which is contrary to the spirit though not the letter of the law. If unintentionally or unconsciously, the tax rate is based on a "guesstimate" rather than an estimate. Let us hope that there will be sufficient under expenditures to offset the overexpenditures, or that additional revenues accrue which do not appear in the estimates.

Both revenues and expenditures are set forthin estimated totals and their equivalent in mills on the taxable assessment as if all revenues available for taxation were raised through the tax rate and all net current expenditures were made from tax funds.

# Revenue Corresponding Mill Rate, Etc. 1932 - 1931 (Based on Official Estimates for Each Year)

Amount of Levy   Mill Rate   1932   1931   1932   1931   1932   1931   1932   1931   1932   1931   1932   10.380,369   10.380,364   786,834   14.90   14.80							
\$10,380,369 \$10,399,978 \$10,30 \$10,45 \$802,364 \$786,834 \$14,90 \$14,80 \$11,182,733 \$11,186,812 \$23,547,308 \$22,612,264 \$23.60 \$23.15 \$35,547,308 \$37,799,076 \$38.90 P* 37,958* \$77,950* \$38,015 \$37,958* \$37,958* \$37,950* \$38,015 \$38,015 \$37,565 \$38,015 \$37,565 \$38,015 \$37,565 \$38,015 \$38,015 \$37,565 \$38,015 \$38,015 \$37,565 \$38,015 \$38,015 \$37,565 \$38,015 \$38,015 \$37,000 \$38,090,030 \$38,013 \$38,015 \$37,000 \$32,458,970 \$32,923,976 \$2.49 \$3.00 \$36,219 \$36,218 \$36,228 \$36,248,248,228 \$36,248,228 \$36,248,228 \$36,248,228 \$36,248,228 \$36,248,248,228 \$36,248,228 \$36,248,228 \$36,248,228 \$36,248,228 \$36,248,248,228 \$36,248,228 \$36,248,228 \$36,248,228 \$36,248,228 \$36,248,248,228 \$36,248,248,228 \$36,248,248,248,248,248,248,248,248,248,248	A -TAXATION	Amount	of Levy	Mill	Rate	Assessment Basis	nt Basis
\$10,380,369 \$10,399,978 \$10.30 \$10.45 \$82,364 \$786,834 \$14.90 \$14.80 \$14.80 \$802,364 \$786,834 \$14.90 \$14.80 \$14.80 \$802,364 \$786,834 \$11.186,812 \$23,347,308 \$22,612,264 \$23.90 P* \$33.60 P* \$37.99,076 \$38.90 P* \$37.95 S* \$38.01		1932	1931	1932	1931	1932	1931
11,182,733	Education in schools— Public school supporters. Separate school supporters.	\$10,380,369	\$10,399,978 786,834	10.30	10.45	\$1,007,802,818 53,849,935	\$995,213,192 53,164,457
34,530,040       33,799,076       33 90 P*       33 60P*         487,646       379,824       .49       .39         34,042,394       33,419,252       33 41P       33 21P         38.01S       37.56S         38.01S       37.56S         38.01S       37.56S         1932       1931       1932         1570,090       1,675,751       1.60       1.72         1,579,250       1,675,751       1.60       1.72         880,630       188,88,47       2.49       3.00         82,458,970       82,923,976       2.49       36.21P         836,501.364       836,343,228       35.90P       36.21P	Total schools.	11,182,733 23,347,308	11,186,812 22,612,264	23.60	23.15	1,061,652,753 989,292,666	1,048,377,649
487,646       379,824       .49       .39         34,042,394       33,419,252       33,41P       33,21P         38.01S       37.56S         Amount       Equivalent in mill rate on general assessment         1932       1931       1932         1,579,250       1,675,751       1,60         1,579,250       1,675,751       1,60         886,630       2,923,976       2,49         836,501,364       38,343,228       35,90P         836,501,364       36,343,228       35,90P	All purposes (gross)	34,530,040	33,799,076	33.90 P* 38.50 S*			
34,042,394   33,419,252   33,41P   33,21P   37,56S   38,01S   37,56S   38,01S   37,56S   38,01S   37,56S   38,01S   37,56S   38,01S   37,56S   38,01S   38	Less reserve for taxes uncollectable, etc	487,646	379,824	.49	.39		
1932   1931   1932   1931   1932   1931   1932   1931   1932   1931   1932   1931   1932   1931   157090   1,675,751   1,600   1,729,250   1,675,751   1,600   1,72   1,675,751   1,800   1,72   1,800,630   886,847   2,49   3,00   1,000	Total net taxation	34,042,394	33,419,252	33.41P 38.01S	33.21P 37.56S		
1932 1931 1932 1931  *** \$ 361,378	B.—REVENUE OTHER THAN TAXATION	Am	ount	Equivalent on general	in mill rate assessment		
** \$ 361,378	Source	1932	1931	1932	1931		
\$2,458,970 \$2,923,976 2.49 \$36,501.364 \$36,343.228 35,90P	Surplus available for appropriation Deferred expenditures reserves withdrawn General revenue Waterworks surplus.	** 70,090 1,579,250 809,630	· — î	.07 1.60 .82	.37	*The Official Tax Rates.	ax Rates.
\$36.501.364 \$36.343.228 35.90P		\$2,458,970	\$2,923,976	2.49	3.00		
40.508	Total revenue (including net taxation)	\$36,501,364	\$36,343,228	35.90P 40.50S	36.21P 40.56S		

P.——Public School Supporters. S.—Separate School Supporters. \*\*No surplus, but a deficit brought forward from 1931.

# CITY OF TORONTO The Equivalent of Expenditures in Mills on Assessment (Based on Official Estimates)

	Amount of Expenditures		Equivalent in Mills	
Service	1932	1931	1932	1931
Education in schools			-	
Industrial	\$ 14,125	\$ 13,000	. 013	.013
Secondary—	1010010	4 222		
Technical	1,316,816	1,230,765	1.24	1.17
Collegiate	675,083	704,872	. 64	. 67
Elementary—	1,603,466	1,509,893	1.51	1.44
Public	6 059 050	7 115 019	6 00 D	
Separate	6,953,958	7,115,013	6.90 P.	7.15 P
Total school expenditures	619,274	611,392	11.50 S.	11.50 S
Total school expenditures	\$11,182,722	\$11,184,935	10.30 P.	10.45 P
Civic Departmental			14.90 S.	14.80 S
Services—				
Telephone Exchange	\$ 8,150	\$ 8,350	.008	000
Court of Revision	5,000	5,000	.005	.008
Special Grants	36,750	38,050	.037	.005 $.039$
Audit Department	110,084	109,935	.111	.113
Law Department	101,250	104,254	.102	.107
City Council	121,300	125,097	. 123	.129
Architect's Dept	154,783	170,195	. 157	.174
City Clerk's Dept	167,617	161,550	. 169	. 165
Courts, Inquests, etc	261,350	245,895	. 264	. 251
Assessment Department	309,758	324,230	.313	.332
City Planning Dept	58,815	65,304	. 059	.067
Treasury Department	368,953	379,860	. 373	. 389
Public Libraries	507,225 972,237	507,225	. 513	.519
Items at Large	972,237	1,129,650*	. 983	1.157
Health Department	1,039,729	1,078,707*	1.051	1.104
Welfare Department	2,312,770	2,385,332*	2.338	2.442
Administration	143,600	99,913	.145	.102
Char. and Inst. Grants	122,670	115,419	.124	.118
House of Industry Bowmanville Boys' Home.	95,000 20,500	108,000	.096	.111
Unemployment Relief	400,000	400,000	.021	.010
Mothers' Allowance Com.	295,000	275,000	.298	.410
Children's Aid Societies	245,000	179,000	.248	.282 .183
Hospitals and Homes	888,000	888,000	.898	.909
Old Age Pensions	103,000	310,000	.104	.317
Property Department	1,344,857	1,335,730	1.359	1.367
Parks Department	1,262,509	1,335,794	1.276	1.368
Works Department	1,115,711	1,557,769	1.128	1.595
Street Cleaning Department	1,980,315	2,057,125	2.002	2.106
Police Department	2,484,738	2,522,834	2.512	2.583
Fire Department	2,641,324	2,643,710	2.670	2.707
Undistributed Debt Charges	5,224,130	5,241,330	5.281	5.366
Total Department Expend	\$22,589,355	\$23,532,926	22.834	24.093
Deficit bro't f'd from 1931	\$ 880,288		.890	
Housing	\$ 17,045	\$ 16,610	.018	.017
Abattoir	31,295	39,048	.032	.040
Island Ferry	35,000	40,000	.035	.041
Island Ferry	133,543	115,590	. 135	.118
Royal Winter Fair	84,965	84,513	.086	.087
Radials	271,534	271,354	. 274	.278
Harbour Board	1,275,617	1,058,252	1.289	1.083
Total Deficit on Spec. Serv	1,848,999	1,625,367	1.869	1.664
Total General Expenditure	\$25,318,642	\$25,158,293	25.60	25.76
Total Expenditure	\$36,501,364	\$36,343,228	35.90 P.	36.21 P.
	#20100x100x	,,	40.50 S.	40.56 S.

P. Public School Supporters.

S. Separate School Supporters.

<sup>\*</sup>For the most part the figures in this column have been kept the same as in last year's White Paper, even where there were revisions during the year, for the sake of uniformity; but this was impossible under Public Health, Items at Large and Public Welfare owing to the re-arrangements due to the setting up the Welfare Department.

### COMMENT

- 1. The amount to be raised is larger than the year before by over \$150,000, although many taxpayers had hoped for a reduction of \$1,500,000. Such a reduction would have been a great help to business and industry from which most taxpayers draw their taxpaying ability. It would also have been welcome to many property owners and householders who are unemployed, and to a still greater number who have greatly reduced incomes. The reduction could have been made without hardships to the civic employees, paid out of taxes, as great as those suffered by many who contribute the taxes out of which civic employees are paid. Contribution of one day's pay per month to civic relief funds is a generous action, but many taxpayers have had to accept a cut and in addition make heavy contributions to relief.
- 2. Is it not possible that, without any cuts in rates of pay, the total salary and wage bill might be reduced as a result of a thorough administrative and establishment study to ascertain just how many employees of each class and grade are necessary under the best possible organization? Should not such a study be in progress now in order that next year's budget might be based on the information made available by such a study?
- 3. There were reductions in school and civic departmental appropriations. The increase in taxation was due to an increase in deficits. The increase in special service deficits alone was \$223,632, an amount larger than the increase in the total estimated net expenditure. If the Harbour deficit had been paid from the beginning out of current taxation instead of out of proceeds of debentures, the current annual deficit on special services would probably have been some hundreds of thousands less. This would have provided for considerable relief work and exchange charges. Thus the sins of the fathers have been visited on the children and so will the sins of the present generation of fathers be visited on their children. It is easier and less expensive to avoid a mistake than correct it when once made.
- 4. In 1914 and for many years previous the introduction of the civic estimates contained this sentence. "The rate of ... mills in the dollar imposed last year did not meet the requirements of the city." From 1915 on there was no current deficit until 1931 in which year a current deficit reappeared. It is to be hoped that a new era of deficits is not upon us. One thing is certain, viz., that the only sure way to prevent this is to budget against deficits which come with fatal facility, without any planning.
- 5. What Toronto needs, if her current and capital budgets are to be sound, is not fewer but more voters. The deprivation of civic employees of the vote in municipal corporation affairs is no more just than would be depriving a stockholder in a private corporation of his vote because he works for the corporation. If all those who should exercise the franchise did so there would be no fear of domination of the civic government by employees. The voters have it in their own hands. Depriving people who vote of the right to vote because a large part of the general public is too lazy or too uninterested to vote, would in any event have only a temporary effect. The real solution requires an interested, active and determined electorate.